



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

525 WEST JEFFERSON ST. • SPRINGFIELD, ILLINOIS 62761 • (217) 782-3516 FAX: (217) 785-4111

DOCKET NO:	BOARD MEETING:	PROJECT NO:	PROJECT COST:
H-2	April 17, 2012	12-006	Original: \$0
FACILITY NAME: Elmhurst Memorial Hospital		CITY: Elmhurst	
TYPE OF PROJECT: Non-Substantive			HSA: VII

DESCRIPTION: The applicants (Elmhurst Memorial Hospital, Elmhurst Memorial Healthcare and CyberKnife of Chicago, LLC) propose to discontinue its 18-bed acute mental illness category of service and its 38-bed long term care category of service at 200 Berteau, Elmhurst, Illinois. There is no cost to this project. **The anticipated project completion date is July 31, 2012.**



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EXECUTIVE SUMMARY

PROJECT DESCRIPTION:

- The applicants are proposing to discontinue its 18-bed acute mental illness category of service and its 38-bed long term care category of service at 200 Berteau, Elmhurst, Illinois (Berteau Campus). There is no cost to this project. **The anticipated project completion date is July 31, 2012.**

WHY THE PROJECT IS BEFORE THE STATE BOARD:

- The project is before the State Board because the project proposes to discontinue a category of service under the jurisdiction of the State Board.

PURPOSE OF THE PROJECT:

- The purpose of the project is to eliminate two categories of service that no longer are economically feasible.

REASON FOR THE PROJECT:

- Originally the applicants had intended to move acute mental illness and long term care categories of service to the newest part of the 200 Berteau campus. However because of economic conditions and limited capital resources this no longer feasible. In addition the cost to move these two categories of service to 155 E. Brush Hill, Elmhurst, Illinois (York and Euclid Campus) would cost \$45 million.

DISCONTINUATION:

- An applicant proposing to discontinue a category of service must provide:
 - The reason for the discontinuation;
 - The use of the physical plant and equipment after discontinuation occurs; and
 - The impact the proposed discontinuation will have on the facility's market area.

BACKGROUND:

- In February of 2008 the applicants were approved for the establishment of a hospital located at 155 E. Brush Hill in Elmhurst, Illinois (York Street and Euclid Avenue Campus) as Permit #07-104 at a cost of \$466.3 million. At the time of the Board's approval the applicants were approved to discontinue 289 M/S, 26 Peds, 30 ICU, 26 OB beds, Cardiac Catheterization and Open-Heart categories of service at the Berteau campus. At that time the applicants were approved to establish a new 259-bed acute care hospital at the York Street and Euclid Avenue Campus. The new hospital was approved for 198 M/S, 6 Peds, 20 OB, and 35 ICU beds in addition to Cardiac Catheterization and Open-heart categories of service. The Berteau Avenue facility continued to operate Skilled Nursing Care, AMI services, a stand-by emergency department, oncology, behavioral health, physical and occupational therapy, imaging, an immediate care center, and occupational health. These two campuses were licensed under one hospital license.



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- At the time of approval of Permit #07-104 the applicants had intended to move the long term care and acute mental illness categories of service to the newest part of the Berteau campus.
- The applicants have submitted an application for permit (Project #12-019) to move the oncology related services located on the Berteau campus to a Cancer Center connected to Elmhurst Memorial Hospital on the York Street and Euclid Avenue campus.

COMPLIANCE:

- The applicants have had no adverse actions in the past three years and are in compliance with all of the State Board's reporting requirements.

PUBLIC HEARING/COMMENT

- No public hearing was requested and no letters of opposition were received by the State Board Staff. Letters of support were received by the State Board Staff.

FINANCIAL AND ECONOMIC FEASIBILITY:

- The proposed project will incur no costs outside of the application fees associated with the Certificate of Need permit. Audited financial statements were provided at pages 84-130 of the application for permit.

CONCLUSION:

- The applicants proposed to discontinue these two categories of service because of economic conditions and limited capital resources. In addition the relocating of these two categories of service to the new hospital (York Street and Euclid Avenue campus) would cost approximately \$45 million.
- There are 338 long term care facilities within the market area (45 minutes) and 55 acute mental illness facilities within the market area. There is no shortage of facilities providing this service in the market area. **The applicants have entered into transfer agreements with 5 acute mental illness providers and 8 long term facilities. The agreements are included with the packet of material sent to the Board members.**
- **The State Board Staff Notes** there is an excess of 32 acute mental illness beds in Hospital Planning Area 7-A5 and a need for 759 long term care beds in the 7-C long term planning area. With the discontinuation of the long term care category of service there will be an increase in the calculated number of long term care beds needed. It would appear that the proposed discontinuation of the long term care category of service will have an adverse impact on the market area because it will increase the number of long term care beds needed in the planning area.



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STATE BOARD STAFF REPORT
Elmhurst Memorial Hospital
PROJECT #12-006

Applicants	Elmhurst Memorial Hospital, Elmhurst Memorial Healthcare
Facility Name	Elmhurst Memorial Hospital
Location	Elmhurst
Application Received	January 19, 2012
Application Deemed Complete	January 19, 2012
Review Period Ended	March 19, 2012
Review Period Extended by the State Board Staff	No
Public Hearing Requested	No
Applicants' Deferred Project	No
Can Applicants Request Another Deferral?	Yes
Applicants' Modified the Project	No

I. The Proposed Project

The applicants propose to discontinue its 18-bed acute mental illness category of service and its 38-bed long term care category of service at 200 Berteau, Elmhurst, Illinois. There is no cost to this project. **The anticipated project completion date is July 31, 2012.**

II. Summary of Findings

- A. **The State Board Staff finds the proposed project does not appear to be in conformance with the provisions of Part 1110.**
- B. **Part 1120 is not applicable.**

III. General Information

The applicants are Elmhurst Memorial Hospital, Elmhurst Memorial Healthcare and CyberKnife of Chicago, LLC. Elmhurst Memorial Hospital owns 20% of CyberKnife of Chicago, LLC. The remaining interests are owned by US Radiosurgery (40%) and Nuclear Oncology Group (40%). Elmhurst Memorial Hospital is located at 155 E. Brush Road, Elmhurst, Illinois. The facility is located in HSA 07, and Health Planning Area A-05 and 7-A5 acute mental illness and the 7-C long term care planning area. The operating entity licensee is Elmhurst Memorial Hospital and the owner of the site is Elmhurst Memorial Healthcare. The project is a non-substantive project, subject to Part 1110 review. Project obligation will occur at the time of permit issuance.



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The February 2012 Update to the Inventory of Health Care Facilities and Services and Need Determination shows an calculated excess of 32 Acute Mental Illness beds in the 7-A5 Acute Mental Illness Planning Area and a calculated need for 759 long term care beds in the 7-C long term care planning area.

CY 2010 Hospital Profile information is included at the end of this report for utilization and financial data for Elmhurst Memorial Hospital.

Support and Opposition Comments

An opportunity for a public hearing was offered on this project; however, no hearing was requested. The State Board Staff have not received any opposition letters. Letters of support were received.

Safety Net Impact Statement/Charity Care

A safety net impact statement was provided attesting that the proposed discontinuation will not negatively affect safety net services in the area. There are 50 facilities providing acute mental illness category of service within 45 minutes and 338 long term care facilities within 45 minutes that have the ability to provide the care provided by Elmhurst Memorial Hospital. See pages 131-132 of the application for permit for a complete discussion of the Safety Net Impact. Charity care data is provided below (Table One).

TABLE ONE			
Elmhurst Memorial Hospital			
Safety Net and Charity Care Information per PA 96-0031			
CHARITY CARE			
Charity (# of patients)	2008	2009	2010
Inpatient	943	748	1,116
Outpatient	1,542	3,329	4,006
Total	2,485	4,077	5,122
Charity (cost in dollars)			
Inpatient	\$2,841,008	\$3,454,758	\$3,931,342
Outpatient	\$1,955,083	\$2,615,326	\$3,159,949
Total	\$4,796,091	\$6,070,084	\$7,091,291
Medicaid			



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TABLE ONE			
Elmhurst Memorial Hospital			
Safety Net and Charity Care Information per PA 96-0031			
Medicaid (# of patients)	2008	2009	2010
Inpatient	999	1,183	1,217
Outpatient	26,573	36,714	38,640
Total	27,572	37,897	39,857
Medicaid (revenue)			
Inpatient	\$6,970,493	\$7,579,913	\$8,857,501
Outpatient	\$1,957,034	\$1,871,109	\$3,245,659
Total	\$8,927,527	\$9,451,022	\$12,103,160
% of Medicaid Revenue to Net Revenue	3.13%	3.08%	4.08%

TABLE TWO			
Elmhurst Memorial Hospital			
Charity Care Information			
	2008	2009	2010
Net Patient Revenue	\$285,080,892	\$306,696,734	\$296,664,159
Amount of Charity Care (Charges)	\$18,681,666	\$24,238,835	\$29,588,271
Cost of Charity Care	\$4,796,091	\$6,070,084	\$ 7,091,291
% of Charity Care to Net Revenue	1.68%	1.98%	2.39%

IV. Review Criterion 1110.130 - Discontinuation

The criterion states:

“a) The applicants must provide the following:

- 1) the reasons for the discontinuation;
- 2) the anticipated or actual date of discontinuation or the date the last person was or will be discharged or treated, as applicable;
- 3) the availability of other services or facilities in the planning area that are available and willing to assume the applicants' workload without conditions, limitations, or discrimination;
- 4) a closure plan indicating the process used to provide alternative services or facilities for the patients prior to or upon



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- discontinuation; and**
- 5) **the anticipated use of the physical plant and equipment after discontinuation has occurred and the anticipated date of such use."**
- b) **Each application for discontinuation will be analyzed to determine:**
1. **The applicant shall document that the discontinuation is justified by providing data that verifies that one or more of the following factors (and other factors, as applicable) exist with respect to each service being discontinued:**
 - 1) **Insufficient volume or demand for the service;**
 - 2) **Lack of sufficient staff to adequately provide the service;**
 - 3) **The facility or the service is not economically feasible, and continuation impairs the facility's financial viability;**
 - 4) **The facility or the service is not in compliance with licensing or certification standards.**

The applicants propose to discontinue its 18-bed acute mental illness category of service and its 38-bed long term care category of service at the 200 Berteau campus in Elmhurst, Illinois. The applicants have stated that economic conditions and limited capital resources make the operation of acute mental illness and long term care categories of service remote from the main campus no longer feasible.

The acute mental illness unit "operates as a short term stabilization program with an average length of stay of 6-7 days and an average daily census of 12 patients. All of the hospitals' outpatient behavioral health programs and two psychiatrists are to be maintained with an emphasis on the diminishing the need for inpatient hospitalization. **The applicants have entered into transfer agreements with 5 acute mental illness providers.** These hospitals have AMI capacity and a willingness to admit psychiatric patients.

The applicants note "the long term care unit operates as an intermediate care physical rehabilitation unit operated in conjunction with Marionjoy Rehabilitation Hospital, with all admissions coming from the Elmhurst's acute care unit. Elmhurst is currently working with Marianjoy to place Elmhurst



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patients in other affiliated Marianjoy facilities.”

The February 2012 Update to the Inventory of Health Care Facilities and Services and Need Determination shows a calculated excess of 32 Acute Mental Illness beds in the 7-A5 Acute Mental Illness Planning Area and a calculated need for 759 long term care beds in the 7-C long term care planning area.

There are 338 long term care facilities within the 45 minutes of the 200 Berteau campus and there is a need for 759 long term care beds in 7-C planning area. There are existing facilities that are not currently at target occupancy and the applicants have provided letters from existing providers willing to accept Elmhurst’s patients. However the discontinuation will increase the number of long term care beds needed in the planning area.

There are 55 acute mental illness providers within 45 minutes of the 200 Berteau campus that are currently underutilized. There is an excess of 32 Acute Mental Illness Beds in the 7-A5 acute mental illness planning area. The discontinuation of the 18 acute mental illness beds will decrease the number of excess beds in the planning area.

Table Three demonstrates the resulting beds needed or excess beds in the planning areas.

TABLE THREE Update to the Inventory of Acute Mental Illness and Long Term Care and Need Determination 7-A5 Acute Mental Illness and 7-C Long Term Care						
7-A5 Acute Mental Illness						
Category of Service	Existing Beds	Calculated Beds Needed	Additional Beds Needed	Excess Beds	Proposed Disc.	Excess (Need)
Acute Mental Illness	263	221	0	32	18	14
7-C Long Term Care						
	6,108	6,867	759	0	38	(797)

The last inpatients were discharged from Elmhurst Memorial Healthcare - Berteau Campus on February 28, 2012. The applicants are no longer accepting admissions to these units. According to the applicants “strong transfer agreements have been put in place with other area providers so that the impacted patient populations continue to have access to high quality care. We



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also continue to provide a strong behavioral health outpatient program, as well as behavioral health crisis intervention services in the Emergency Department.” Existing outpatient services will continue to be provided on the 200 Berteau campus. The applicant’s intent is to transfer the oncology program to the York Street campus within the next two years. To date there has been no decision made on the use of the Berteau campus.

In summary, the applicants supplied all necessary information to meet the requirements of this criterion. However the discontinuation of the long term care unit will increase the calculated number of long term care beds needed in the this long term care planning area. A positive finding cannot be made.

THE STATE BOARD STAFF FINDS THE PROPOSED PROJECT DOES NOT APPEAR TO BE IN CONFORMANCE WITH THE DISCONTINUATION REVIEW CRITERION (77 IAC 1110.130).

Ownership, Management and General Information			Patients by Race		Patients by Ethnicity	
ADMINISTRATOR NAME:	Leo F. Fronza		White	80.7%	Hispanic or Latino:	10.4%
ADMINSTRATOR PHONE	630-833-1400 x41000		Black	4.8%	Not Hispanic or Latino:	76.5%
OWNERSHIP:	Elmhurst Memorial Hospital		American Indian	0.1%	Unknown:	13.1%
OPERATOR:	Elmhurst Memorial Hospital		Asian	1.3%		
MANAGEMENT:	Not for Profit Corporation (Not Church-R		Hawaiian/ Pacific	0.0%	IDPH Number:	1511
CERTIFICATION:			Unknown:	13.1%	HPA	A-05
FACILITY DESIGNATION:	General Hospital				HSA	7
ADDRESS	200 Berteau Avenue	CITY: Elmhurst	COUNTY:	DuPage County		

Facility Utilization Data by Category of Service										
Clinical Service	Authorized CON Beds 12/31/2010	Peak Beds Setup and Staffed	Peak Census	Admissions	Inpatient Days	Observation Days	Average Length of Stay	Average Daily Census	CON Occupancy 12/31/2010	Staff Bed Occupancy Rate %
Medical/Surgical	198	189	142	9,894	48,222	3,431	5.2	141.5	71.5	74.9
0-14 Years				0	0					
15-44 Years				1,219	3,912					
45-64 Years				2,695	11,837					
65-74 Years				1,822	9,312					
75 Years +				4,158	23,161					
Pediatric	6	10	6	125	269	195	3.7	1.3	21.2	12.7
Intensive Care	35	26	23	2,024	5,479	13	2.7	15.0	43.0	57.9
Direct Admission				1,544	4,059					
Transfers				480	1,420					
Obstetric/Gynecology	20	24	20	1,340	3,649	120	2.8	10.3	51.6	43.0
Maternity				1,340	3,649					
Clean Gynecology				0	0					
Neonatal	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long Term Care	38	38	38	865	12,980	0	15.0	35.6	93.6	93.6
Swing Beds				0	0		0.0	0.0		
Acute Mental Illness	18	18	18	740	4,404	0	6.0	12.1	67.0	67.0
Rehabilitation	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long-Term Acute Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Dedicated Observation	0					0				
Facility Utilization	315			14,508	75,003	3,759	5.4	215.8	68.504	
(Includes ICU Direct Admissions Only)										

Inpatients and Outpatients Served by Payor Source							
	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Charity Care	Totals
	53.3%	8.4%	0.3%	26.6%	3.8%	7.7%	
Inpatients	7726	1217	50	3854	545	1116	14,508
	28.4%	9.7%	0.6%	55.3%	5.1%	1.0%	
Outpatients	113583	38640	2538	221296	20263	4006	400,326
Financial Year Reported:	7/1/2009 to	6/30/2010	Inpatient and Outpatient Net Revenue by Payor Source				
	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Totals	Charity Care Expense
Inpatient Revenue (\$)	45.2%	5.4%	0.0%	49.2%	0.1%	100.0%	
	73,893,928	8,857,501	76,285	80,375,478	233,937	163,437,129	3,931,342
Outpatient Revenue (\$)	16.1%	2.4%	0.0%	79.4%	2.1%	100.0%	
	21,508,274	3,245,659	16,892	105,722,863	2,733,342	133,227,030	3,159,949
							Total Charity Care Expense 7,091,291 Totals: Charity Care as % of Net Revenue 2.4%

Birthing Data		Newborn Nursery Utilization		Organ Transplantation	
Number of Total Births:	1,290	Level 1 Patient Days	2,787	Kidney:	0
Number of Live Births:	1,284	Level 2 Patient Days	595	Heart:	0
Birthing Rooms:	0	Level 2+ Patient Days	0	Lung:	0
Labor Rooms:	0	Total Nursery Patientdays	3,382	Heart/Lung:	0
Delivery Rooms:	0			Pancreas:	0
Labor-Delivery-Recovery Rooms:	0			Liver:	0
Labor-Delivery-Recovery-Postpartum Rooms:	24	Inpatient Studies	498,340	Total:	0
C-Section Rooms:	2	Outpatient Studies	493,184		
CSections Performed:	299	Studies Performed Under Contract	38,576		

* Note: Due to project #07-104, presently under construction, Berteau campus continues to operate 294 beds + 13 reserve beds. As part of the replacement project # 07-104, York Street campus is approved for 259 beds (198 M/S, 6 Ped, 20 OB, 35 ICU plus Open Heart Surgery and Cardiac Cath services). Facility will continue to operate 38 LTC and 18 AMI beds at Berteau location.

Surgery and Operating Room Utilization

Surgical Specialty	Operating Rooms				Surgical Cases		Surgical Hours			Hours per Case	
	Inpatient	Outpatient	Combined	Total	Inpatient	Outpatient	Inpatient	Outpatient	Total Hours	Inpatient	Outpatient
Cardiovascular	0	0	2	2	461	91	2385	244	2629	5.2	2.7
Dermatology	0	0	0	0	0	0	0	0	0	0.0	0.0
General	0	0	10	10	1060	1454	3049	2903	5952	2.9	2.0
Gastroenterology	0	0	0	0	25	4	40	8	48	1.6	2.0
Neurology	0	0	0	0	183	19	806	49	855	4.4	2.6
OB/Gynecology	0	0	0	0	239	582	691	937	1628	2.9	1.6
Oral/Maxillofacial	0	0	0	0	4	10	10	21	31	2.5	2.1
Ophthalmology	0	0	0	0	3	284	6	545	551	2.0	1.9
Orthopedic	0	0	0	0	1005	1414	3298	2872	6170	3.3	2.0
Otolaryngology	0	0	0	0	41	712	94	1067	1161	2.3	1.5
Plastic Surgery	0	0	0	0	17	529	69	1204	1273	4.1	2.3
Podiatry	0	0	0	0	14	4	26	8	34	1.9	2.0
Thoracic	0	0	0	0	6	1	13	2	15	2.2	2.0
Urology	0	0	2	2	177	474	384	720	1104	2.2	1.5
Totals	0	0	14	14	3235	5578	10871	10580	21451	3.4	1.9
SURGICAL RECOVERY STATIONS			Stage 1 Recovery Stations		20		Stage 2 Recovery Stations		23		

Dedicated and Non-Dedicated Procedure Room Utilization

Procedure Type	Procedure Rooms				Surgical Cases		Surgical Hours			Hours per Case	
	Inpatient	Outpatient	Combined	Total	Inpatient	Outpatient	Inpatient	Outpatient	Total Hours	Inpatient	Outpatient
Gastrointestinal	0	0	5	5	1234	6020	1049	5117	6166	0.9	0.9
Laser Eye Procedures	0	0	0	0	0	0	0	0	0	0.0	0.0
Pain Management	0	0	0	0	0	0	0	0	0	0.0	0.0
Cystoscopy	0	0	0	0	0	0	0	0	0	0.0	0.0
Multipurpose Non-Dedicated Rooms											
C-Section	2	0	0	2	299	0	545	0	545	1.8	0.0
	0	0	0	0	0	0	0	0	0	0.0	0.0
	0	0	0	0	0	0	0	0	0	0.0	0.0

Cardiac Catheterization Labs

Total Cath Labs (Dedicated+Nondedicated labs):	3
Cath Labs used for Angiography procedures	0
Dedicated Diagnostic Catheterization Labs	0
Dedicated Interventional Catheterization Labs	0
Dedicated EP Catheterization Labs	1

Emergency/Trauma Care

<u>Emergency/Trauma Care</u>		
Certified Trauma Center		Yes
Level of Trauma Service	Level 1 Not Applicable	Level 2 Adult
Operating Rooms Dedicated for Trauma Care		0
Number of Trauma Visits:		5,536
Patients Admitted from Trauma		602
Emergency Service Type:		Comprehensive
Number of Emergency Room Stations		28
Persons Treated by Emergency Services:		39,716
Patients Admitted from Emergency:		8,183
Total ED Visits (Emergency+Trauma):		45,252

Cardiac Catheterization Utilization

Total Cardiac Cath Procedures:	2,397
Diagnostic Catheterizations (0-14)	0
Diagnostic Catheterizations (15+)	1,105
Interventional Catheterizations (0-14):	0
Interventional Catheterization (15+)	472
EP Catheterizations (15+)	820

Cardiac Surgery Data

Total Cardiac Surgery Cases:	186
Pediatric (0 - 14 Years):	0
Adult (15 Years and Older):	186
Coronary Artery Bypass Grafts (CABGs) performed of total Cardiac Cases :	133

Outpatient Service Data

Total Outpatient Visits	400,326
Outpatient Visits at the Hospital/ Campus:	225,514
Outpatient Visits Offsite/off campus	174,812

Diagnostic/Interventional Equipment**Examinations****Radiation Equipment****Therapie:**

	Own	Contract	Inpatient	Outpt	Contract		Owned	Contract	Treatments
General Radiography/Fluoroscopy	8	0	26,547	31,788	0	Lithotripsy	0	0	0
Nuclear Medicine	6	0	1,436	3,356	0	Linear Accelerator	1	0	245
Mammography	3	0	21	6,828	0	Image Guided Rad Therapy	0	0	202
Ultrasound	4	0	4,699	8,606	0	Intensity Modulated Rad Thrpy	0	0	88
Angiography	1	0				High Dose Brachytherapy	0	0	0
Diagnostic Angiography			289	259	0	Proton Beam Therapy	0	0	0
Interventional Angiography			568	318	0	Gamma Knife	0	0	0
Positron Emission Tomography (PET)	0	1	0	0	317	Cyber knife	0	1	260
Computerized Axial Tomography (CAT)	2	0	9,286	13,428	0				
Magnetic Resonance Imaging	1	0	1,572	2,412	0				

12-006 Elmhurst Memorial Hospital - Elmhurst

